

PURPOSE LED, PERFORMANCE DRIVEN Sustainability.



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PURPOSE LED, PERFORMANCE DRIVEN

OUR COMPETENCES AND PURPOSE...

DSM'S KEY COMPETENCES +
ADDRESSING MEGATRENDS AND
THE UN SDGs:

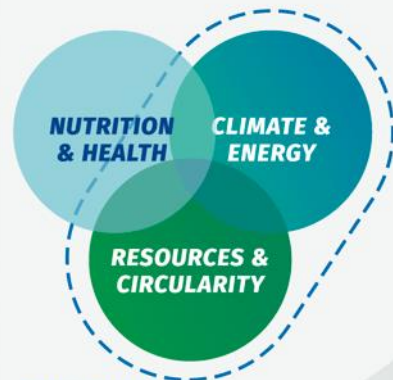


MEGA
TRENDS



PROVIDE GROWTH OPPORTUNITIES IN THE FOCUS DOMAINS...

A SCIENCE-BASED COMPANY
IN HEALTH, NUTRITION AND
SUSTAINABLE LIVING:



IMPROVE

Improve and adapt our own operational impact by further improving safety, decreasing our emissions and stepping up our use of renewable energy.

ENABLE

Enable our customers and partners to deliver sustainable and healthy solutions for the planet and society.

ADVOCATE

Advocate for the future we believe in and fully accept our responsibilities as an active part of society



Solving two great challenges of our time - it's in our DNA

CLIMATE CHANGE

REDUCE
our own
footprint



DSM # 1
in our industry

ENABLE
low carbon
economy



DSM # 2

ADVOCATE
climate
action



Carbon pricing
leadership



DSM # 7
Corporate Knights

*A global science-based
company active in
health, nutrition and
materials*

*Recognized for impactful
work in malnutrition
and sustainable solutions*

*Ranked 2nd in Fortune
Magazine's 2017
Change the World list for
positive social impact¹*

FORTUNE

1. Fortune, [This Former Chemical Company Went 'Green' - and Its Stock Took Off](#)

MALNUTRITION



Healthy, balanced nutrition within planetary boundaries

Our key nutrition goals



Advocate healthy, balanced nutrition



Increase the nutrient content & quality of feed & food



Enable the feeding of a growing population within the natural resources available



Reduce the eco-footprint of producing food (keep within planetary boundaries)

For our animal nutrition business we focus on six platforms for sustainable animal production

Tackling antimicrobial resistance



Reducing our reliance on marine resources



Reducing livestock emissions



Efficient use of natural resources



Safe, quality nutrition and less waste



Lifetime performance



2 ZERO HUNGER



3 GOOD HEALTH AND WELL-BEING



12 RESPONSIBLE CONSUMPTION AND PRODUCTION



We work at species and country level to make tangible, measurable impacts

A man with a beard, wearing a blue beanie and a blue long-sleeved shirt, is holding two salmon horizontally in front of his eyes. The fish are positioned so their heads point towards each other, creating a symmetrical effect. The background is a blurred indoor setting, possibly a kitchen or a food processing area.

*A WIN-WIN FOR
OCEANS AND
HEALTH.*

VERAMARIS®



*100% RECYCLABLE
CARPETS.*

NIAGA®



Dairy plays an important role in feeding the world:

Providing nutrient-rich and affordable foods & drinks and supporting 1 billion people's livelihoods

Dairy products are key to nutrition and health
Provide essential nutrients, affordable nutrition



Cows are unique converters
Consume non-edible substances to produce high-quality protein



They support our socio-economic situation
Globally, one billion livelihoods tied to dairy



Unfortunately, dairy cattle is also an important contributor to global climate change

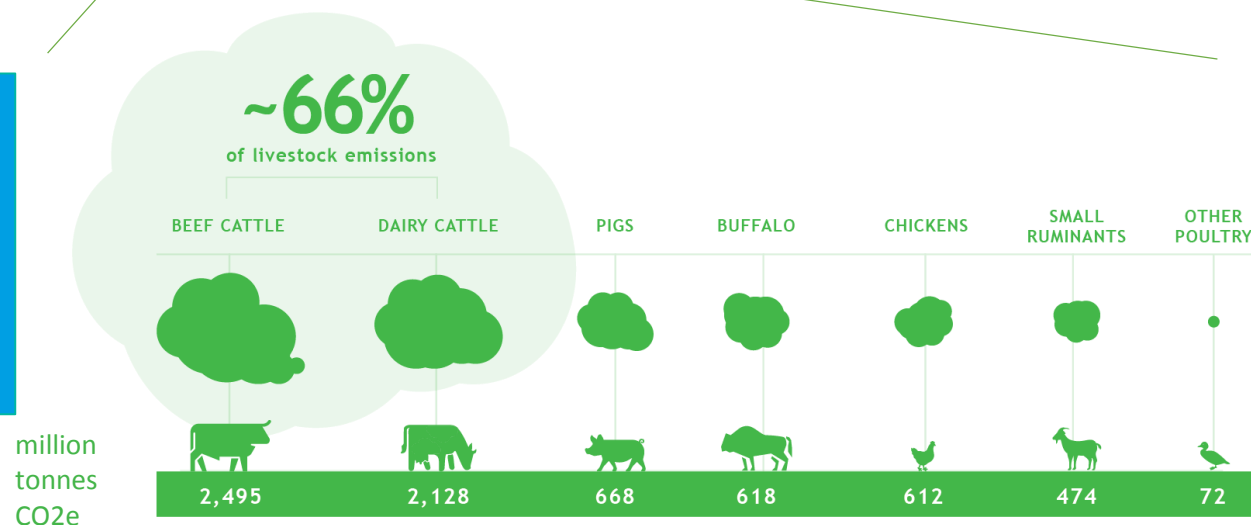
14.5%

Of Green House Gasses (GHG) globally originate from livestock sector



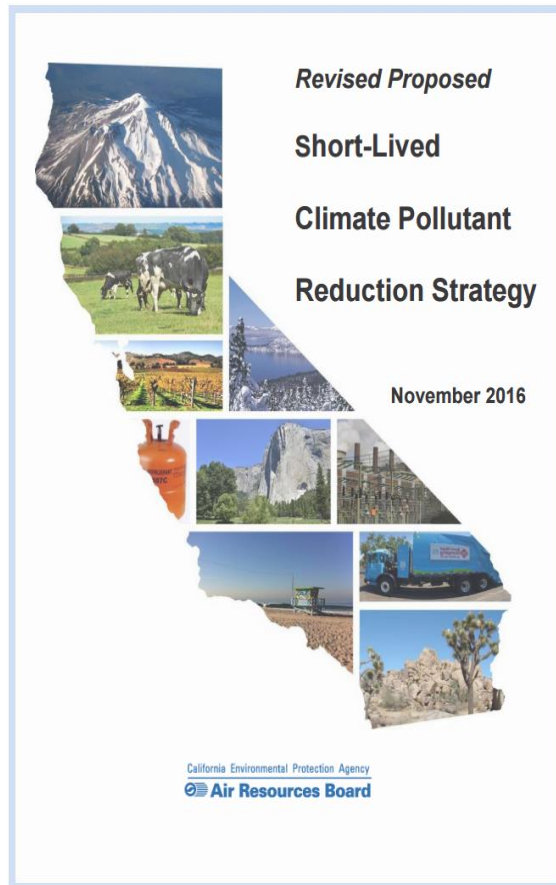
~66%

Originate from cattle sector



In California dairy farmer and milk cooperatives are taking action to address sustainability and social responsibility and deliver on targets

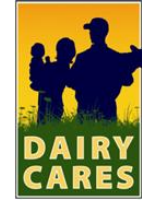
Statewide 2030 Targets for GHG Reductions Below 1990 Levels



40%
Reduction in
methane
emissions*

40%
Reduction in
F-gases

50%
Reduction in
black carbon



Elevates and builds awareness of California dairy sustainability issues and solutions



DFA plans to reduce enteric emissions through best practices (e.g. genetic selection, diet optimization, rumen modifiers) and yield improvements

LAND O'LAKES, INC.

Committed to reduction of 10 MMT CO₂ through Project Gigaton. 100 percent of farmer member's milk supply will be assessed for reduction through the Sustain platform by 2025.



>60% of water used at facilities is recycled and reclaimed water



New Zealand - 10 years of cooperation across private and public sector to enhance sustainability of dairy



Government

Target carbon neutrality by 2050. Zero carbon bill includes targets for CO₂, methane and nitrous oxide

Private-Public research

Pastoral Greenhouse Gas Resource Consortium established to develop solutions to reduce GHG impact.

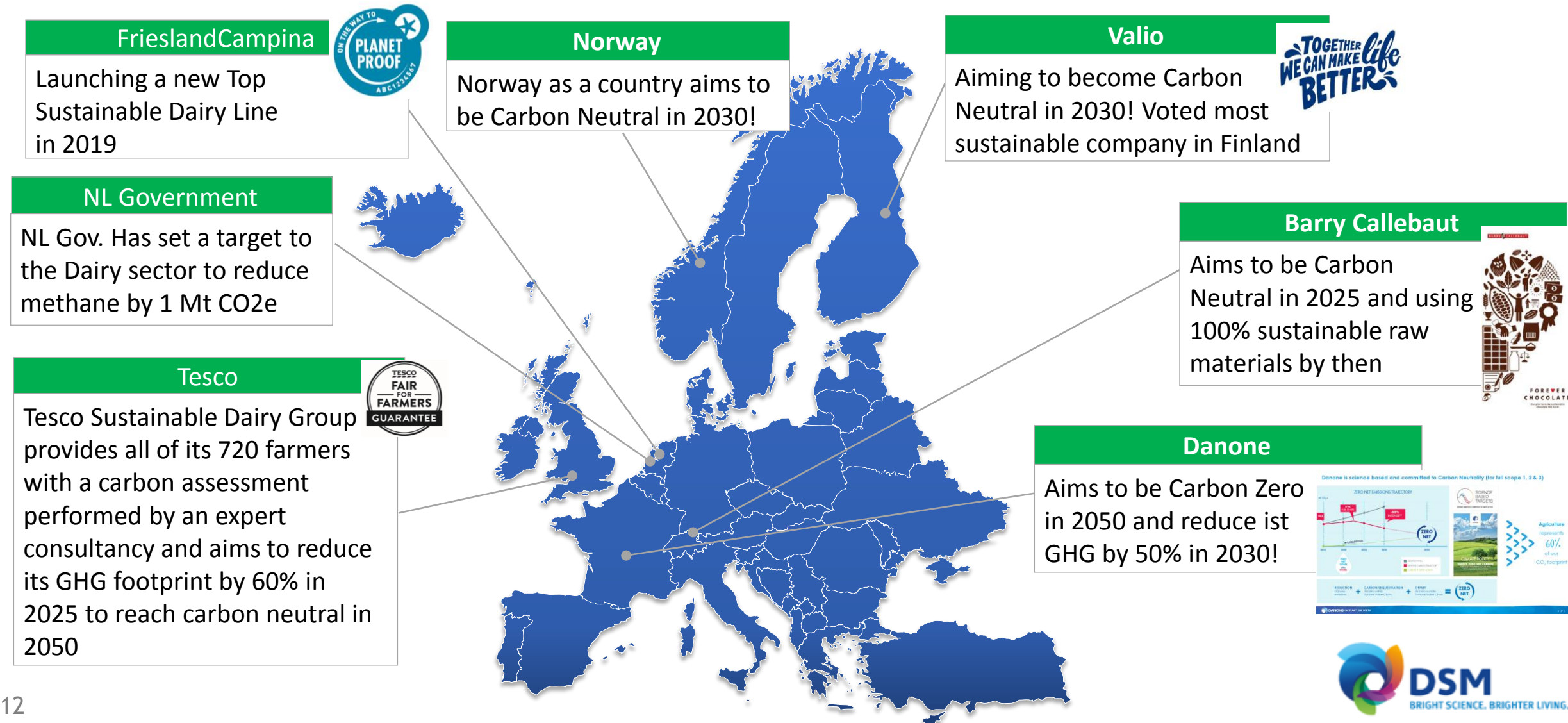
Across sector ~20m NZD annual spend.



Dairy companies

Increasingly making public commitments, and rewarding farmers with premiums >15 cents/kg MS for good stewardship and environmental practices

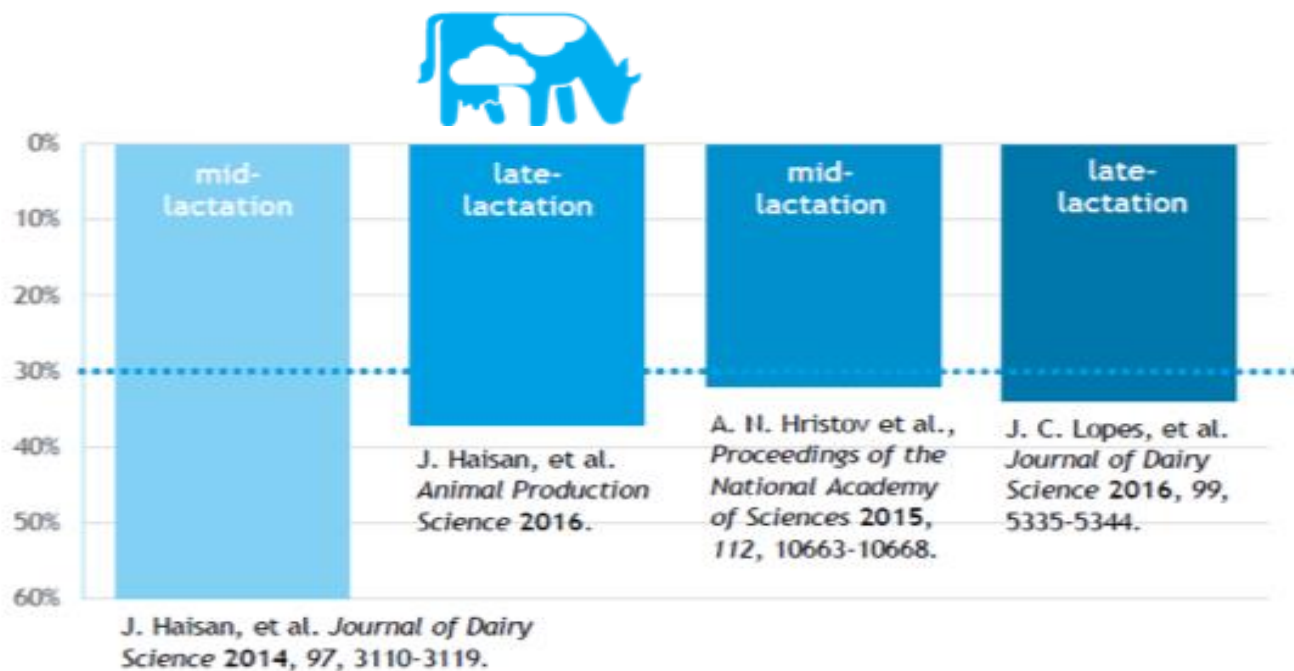
Dairy players and Governments across Europe are stepping up commitments and efforts to reduce their GHG emissions



Having an effective solution for enteric methane could be an important tool

3-NOP a promising solution

Methane reduction across various studies in dairy cows



Journey
begins in
2008

Recognized the potential impact of reducing enteric methane from ruminants

Product
development
- strong
collaboration

Intense collaboration among scientists, dairy and beef sector/value chain, external partners and experts in nutrition, biology, chemistry, engineering and analytics

~30%
methane
reduction

21 Peer-reviewed studies have shown that 3-NOP has the ability to consistently reduce enteric methane by ~30% for dairy, beef and sheep

Preparing for
Registration
globally

Aiming to launch globally in years to come

*TAKING ACTION
ON CLIMATE
CHANGE
TOGETHER.*

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PERFORMANCE DRIVEN
Sustainability.*

