

Dr Arnab Chatterjee, Commercial Manager Shell New Energies

### **CAUTIONARY NOTE**

#### **Cautionary Note**

The companies in which Royal Dutch Shell plc directly and indirectly owns investments are separate legal entities. In this presentation "Shell", "Shell Group" and "Royal Dutch Shell" are sometimes used for convenience where references are made to Royal Dutch Shell plc and its subsidiaries in general. Likewise, the words "we", "us" and "our" are also used to refer to Royal Dutch Shell plc and its subsidiaries in general. Likewise, the words "we", "us" and "our" are also used to refer to Royal Dutch Shell plc and its subsidiaries in general. Likewise, the words "we", "us" and "our" are also used to refer to Royal Dutch Shell plc and its subsidiaries in general. Likewise, the words "we", "us" and "our" are also used to refer to Royal Dutch Shell plc and its subsidiaries in general or to those who work for them. These terms are also used where no useful purpose is served by identifying the particular entity or entities. "Subsidiaries', "Shell subsidiaries" and "Shell companies" as used in this presentation refer to entities over which Royal Dutch Shell plc either directly or indirectly has control. Entities and unincorporated arrangements over which Shell has joint control are generally referred to as "joint ventures" and "joint operations", respectively. Entities over which Shell has significant influence but neither control nor joint control are referred to as "associates". The term "Shell interest" is used for convenience to indicate the direct and/or indirect ownership interest held by Shell in an entity or unincorporated joint arrangement, after exclusion of all third-party interest.

This presentation contains forward-looking statements (within the meaning of the U.S. Private Securities Litigation Reform Act of 1995) concerning the financial condition, results of operations and businesses of Royal Dutch Shell. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management's current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. Forward-looking statements include, among other things, statements concerning the potential exposure of Royal Dutch Shell to market risks and statements expressing management's expectations, beliefs, estimates, forecasts, projections and assumptions. These forward-looking statements are identified by their use of terms and phrases such as "aim", "ambition", "anticipate", "believe", "could", "estimate", "expect", "goals", "intend", "may", "objectives", "outlook", "plan", "probably", "project", "risks", "schedule", "seek", "should", "target", "will" and similar terms and phrases. There are a number of factors that could affect the future operations of Royal Dutch Shell and could cause those results to differ materially from those expressed in the forward-looking statements included in this presentation, including (without limitation): (a) price fluctuations in crude oil and natural gas; (b) changes in demand for Shell's products; (c) currency fluctuations; (d) drilling and production results; (e) reserves estimates; (f) loss of market share and industry competition; (g) environmental and physical risks; (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions; (i) the risk of doing business in developing countries and countries subject to international sanctions; (i) legislative, fiscal and regulatory developments including regulatory measures addressing climate change; (k) economic and financial market conditions in various countries and regions; (I) political risks, including the risks of expropriation and renegotiation of the terms of contracts with governmental entities, delays or advancements in the approval of projects and delays in the reimbursement for shared costs; and (m) changes in trading conditions. No assurance is provided that future dividend payments will match or exceed previous dividend payments. All forward-looking statements contained in this presentation are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on forward-looking statements. Additional risk factors that may affect future results are contained in Royal Dutch Shell's Form 20-F for the year ended December 31, 2018 (available at www.shell.com/investor and www.sec.gov). These risk factors also expressly qualify all forward-looking statements contained in this presentation and should be considered by the reader. Each forward-looking statement speaks only as of the date of this presentation, 20-8-2020. Neither Royal Dutch Shell plc nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information. In light of these risks, results could differ materially from those stated, implied or inferred from the forward-looking statements contained in this presentation.

We may have used certain terms, such as resources, in this presentation that the United States Securities and Exchange Commission (SEC) strictly prohibits us from including in our filings with the SEC. U.S. downstands and the United States Securities and Exchange Commission (SEC) strictly prohibits us from including in our filings with the SEC. U.S. downstands and the SEC website www.sec.gov.

Hydrogen is the only molecular zero carbon vector and sits at the intersection of three systems: mobility, industrial and energy





# We have significant experience in Hydrogen, including mobility

Copyright of Shell International B.V.

### Hydrogen Electric mobility is relevant for heavy duty operators

16kWhr

- The high specific energy density of compressed hydrogen
- The ability to pump significant energy in a short time (high power flux)
- High efficiency of the power train (the "fuel cell") and high recyclability
- Ability to have low cost hydrogen today, close to diesel parity.
- Ability to generate renewable hydrogen from bio-gas or green power

1 kg H2 11.2 Nm <sup>3</sup> H2 33.3	3 kWhr (LHV)
High mass energy density →1kg Low volume energy density → 1 N	; H2 =3.5 L diesel m <sup>3</sup> H2 = 0.31 L diesel
Hydrogen production from water electrolysis (5 kWhr/Nm <sup>3</sup>	H2; 55 kWhr/kg H2)
Power: 1 MW electrolsyer 200Nm <sup>3</sup> H2	18 kg/hr H2
Energy: ~55 kWhr	10 L demineralised water

கலுக்கு Brshelenationation and H2 PEM fuel cell/H2&O2 inputs: 1kg H2

Heavy Duty vehicle Energy Efficiency Ratio (EER = 1.2)

H2 tank	H2 consumption	Driving range	Annual driving distance	Annual H2 consumption
35 kg	8kg/100km	350 km	60,000km	5000kg

# Achieving similar refuelling times to current infrastructure for zero-emission fuelling is critical for fleet operators



- 70 ga tank, diesel fuel, diesel-hybrid powertrain, refill data private communication bus OEMs
- 350bar H<sub>2</sub>, current SAE filling protocol, Shell data
- 1000 kWhr battery; 500kW fast-charge,Shell internal data

Minimizing powertrain weight can maximise passenger and payload on trucks



- 70 ga tank, diesel fuel, diesel-hybrid powertrain, efficiency data from energy.gov
- 350bar H<sub>2</sub>, current SAE filling protocol, efficiency data from NREL GREET model
- 1000 kWhr battery; 500kw fast-charge-Shell internal data

# Footprint minimisation and operational scalability is an important factor for fleet operators



- 70 ga tank, diesel fuel, diesel-hybrid powertrain, efficiency data from energy.gov
- 350bar H<sub>2</sub>, current SAE filling protocol, efficiency data from NREL GREET model
- 850 kWhr battery; 500 kW fast-charge-Shell internal data

### Why FCEV for HD? Infrastructure, Scaling, and Power Demand of EVs



- The peak load at the substation level is challenged by a B-EV fleet
- Volt charge rate 3.3 kw, truck 15 kw, bus 60kw (4-6 hours to full charge for a ~80 mile bus, much large for 300 mile buses)
- Peak HRS load for 50 FCETs is 100-200 kw for compression and cooling,
  - H2 equivalent of 7MW of power compared to BET charging

Shell has a vision to create Hydrogen hubs across mobility vectors, demand will drive down infrastructure cost



Economies of scale will drive down infrastructure costs\*; demand firmness will continue to drive innovation and economies of scope

- Lower levelized H<sub>2</sub> costs are opening the market for larger volume and scale opportunities, further reducing costs
- Standards and protocols for heavy duty systems are being defined currently
- The heaviest duty and longest haul vehicles will very likely need Liquid Hydrogen but we are not close to such demand levels yet

#### FCEV vs BEV



- Widescale BEVs market penetration will require local and regional grid upgrades
  - Fleet scale refuelling or recharging systems will require local grid upgrades immediately
  - At large scale (GW), marginal H2 infrastructure is lower cost than electrical infrastructure

El-gowainy, Amgad: Argonne National Lab

Shell is participating in the ZANZEF programme funded by CEC, CARB and SCAQMD with the intent to structure clean operations for future goods movement



Shell Site development at Wilmington



- 2 Hydrogen Refueling Stations at 1 Tonne/Day in Port of LA;
- 1 station at Port of LB, operated by Shell for Toyota
- Capex \$8mln/station;
- Capacity utilisation expected in year 4 of project
- Reduction of GHG by 500 tonnes over duration of project



## Shell Hydrogen's 3 Heavy Duty stations enable LA Basin fleets Big, fleet based, continuous consumption aids H2 planning



	Alpha> Beta> ZANZEFF / Expanded Trials / Adoption> Larger Volumes						es	
	2017	~2018	~2019	~2020	~2021	~2022	~2025	~2030
Potential HD FCEV UIO (Conservative Est.)	1	2	~5-10	~10-20	~40-50	~80-125	~1,000-1,600	~14,000- 16,000
Potential HD H2 Consumption (kg/day)	~40-50	~80-100	~200-500	~400-1,000	~1,600-2,500	~3,200-6,250	~40,000- 80,000	~560,000- 800,000
Hydrogen Stations (Cumulative)				3 (Shell)	+3 est	+5 est.	+15 est.	+75-100 est.

